

# 2022 ANNUAL MEETING

St. Michael the Archangel Orthodox Church, Irvona  
Nativity of the Theotokos Orthodox Church, Madera

November 13, 2022

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## Today's Agenda

- i. Opening Prayer: "O Heavenly King..."
  - ii. Establishment of Quorum (*see below*)
  - iii. Acting Rector's Report (*see below*)
  - iv. Parish Financial Committee Report (*see below*)
  - v. Resolutions (*see below*)
  - vi. Review and Approval of the 2023 Irvona, Madera, and Combined Budgets (*see below*)
  - vii. Closing Prayer: "It is truly meet..."
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## Acting Rector's Report

May the blessing of our Lord be upon you!

This month marks the one-year anniversary of the retirement of Father David, who faithfully served St. Michael's and Nativity of the Theotokos Churches for a quarter of a century. And, although I wasn't formally assigned as your acting rector until February of *this* year, this month also marks one full year since I began regularly interceding for our combined parish family before God at His altars in Irvona and Madera. What a year it has been!

The advice given to a priest who newly joins a worshipping community is for him to not change anything during that first year. This adage is so common that, although it is usually shared privately amongst brother clergy, most laity know it too. It is famous for a good reason: a new pastor needs time to get to know his fellow parishioners and learn the rhythms and patterns of parish life; they likewise need to get to know him and, furthermore, discern if he is trustworthy, cares deeply for the faithful, and the "right man for the job." The interplay between these two parties is beautifully reflected in the petitions of the Divine Liturgy, where the appointed intercessor offers prayers to our Lord and God "on behalf of all and for all," but those supplications are only consummated through the people's affirmative responses, such as "Lord, have mercy," and, especially, "Amen." It takes time for this beautiful co-operative dialogue to be cultivated, and for the "mercy of peace and sacrifice of praise" to be perfected.

Certainly, if we were to evaluate this past year based on the above metric of "how little has changed," we might be tempted by the evil one to rue both what we have achieved together (since progress brings with it new ways of doing things), as well as what we haven't yet been able to accomplish (since frustration can occur when desired new ministries haven't started yet because the foundation for them is still being laid). This annual report and this annual meeting are examples: In order that our councils could arrive at this point where we are able to share with you the current financial state of our churches and offer 2023 budget proposals—which are milestones of past godsendings and blueprints for future growth and development, respectively—significant work had to be done. Meetings had to be scheduled, committees had to be formed, information had to be collected and disseminated, and formal collaboration between the churches and her councils had to be instituted. Our two councils, and the

people they represent, performed amazingly. It was an absolute joy for me to witness and help facilitate these efforts. Glory to Jesus Christ!

Much was accomplished, such as our family picnic for the Orthodox of Clearfield County and our outreach event to area first responders. A website, *orthodoxclearfield.org*, with an online giving platform was created, made possible by the first *official* action our churches took together—the opening of joint checking and credit card accounts to receive your offerings and purchase shared items. This cooperation enhanced our *koinonia*: the fellowship, the common life, and the communion we experience as one worshipping community. We prayed that God would add daily to our churches “those who are being saved” (*cf. 1 Cor. 1:18*), and He continues to do so—through baptisms, those transferring in, parishioners returning, and newcomers arriving at our doors. Through co-operating with our Lord to accomplish these things, we learned a lot about each other and about what works and doesn’t work in a fragmented, balkanized, post-pandemic land. Likewise, we are learning that it is only in and through the Church that Christ, through the example of His Mother, “raises us above this world’s confusion” (*Morning Prayer to the Theotokos*). Such learning involves change, because it involves God working in and through us to make us more like Him. Both the apostle (one who is sent) and disciple (one who personally follows) come to know God more. As a result, He increases our theological understanding, changes our attitudes, frees us from our sins, and grows our capacity to love each other and the least of Christ’s brethren (*cf. Matthew 25*).

If the wise priestly proverb, “don’t change anything in your first year” is true, then what should we make of the expression, “Orthodoxy changes to remain the same”? If change is unavoidable because God desires to bring a change in us, then we should ask God to transfigure only that which makes Him more manifest in our hearts and community, and not change things solely based on individual desires and whims. What makes our burgeoning model of “one parish of multiple churches and cemeteries” so attractive and appealing to a new priest and newcomer alike is because this godly vision has existed for some time here. Sure enough, at the Parish Planning and Vision Workshop held last September, which became the basis of the budgets being presented in this report, I had nothing to add to your responses to the question, “When God has His Way with our parish family, what will our community look like in five years?” This is not just because this kind of foresight cannot be imposed from the top down but must organically arise from the grassroots for it to succeed; it was also because everything that had been revealed to me in prayer before taking this position was mentioned by the session’s participants, who represented a beautiful cross-section of people from both churches. My role as your priest is to lead you and help you accomplish what you have already set out on your journey by God to do.

For the pious Christian, God’s vision becomes his or her destiny since our Lord Jesus Christ deigned to become like us in every way so that united to Him, we would become like Him in every way. But beware of the evil one who seeks to destroy godly endeavors in their infancy! Next year, we will continue to slowly enact the vision that has been captured by the members of St. Michael’s and St. Mary’s Churches. By further uniting both churches through a new partnership to govern the use of the Parish House and creating new joint funds for outreach and charitable activity, we will methodically lay a firm foundation to eventually become one parish administratively, as we have spiritually. We will come to see the Church for what it really is: not limited to just the sacred buildings and hallowed grounds that the founders of our holy temples established to endure until our Lord’s Second Coming, but a growing sacramental community of believers who assemble to worship both corporately and at home to minister to those who are not yet members of the Body of Christ. In 2023 and beyond, we will continue to share the Gospel of Jesus Christ and serve the people of Clearfield County according to His commandments—feeding the hungry, clothing the naked, visiting the sick, and taking in strangers.

May our work to enact this vision, and to share the Light of Christ to all, be blessed!

— Fr. Alexander Cadman, *Acting Rector*

## Financial Committee Report

The Parish Finance Committee consists of the Irvona Treasurer (Katya Mandell, who is retiring from her position today with the vacated position to be filled by appointment), the Madera Treasurer (Sally Sidorick), and the Acting Rector (Fr. Alexander Cadman). Each treasurer has been keeping individual records while evaluating ChurchTrac, a robust church database and fund accounting software program.

<b>Irvona Account Balances</b> (as of October 31 each year)			
	2021	2022	CHG (%)
<b>ACCOUNTS</b>			
Irvona Checking Account x6777 (CNB Bank)	\$6,896	<b>\$18,701</b>	171%
Irvona Checking Account x6785 (CNB Bank)	2,040	<b>437</b>	-79%
Irvona Checking Account x6850 (CNB Bank)	8,470	<b>8,708</b>	3%
Irvona Certificate of Deposit x2222 (CNB Bank)	10,617	<b>10,627</b>	0%
<b>TOTAL IRVONA ACCOUNTS</b>	<b>\$28,023</b>	<b>\$38,473</b>	<b>37%</b>
<b>LIQUID ASSETS</b>			
RESTRICTED FUNDS			
<i>Irvona Reserve (Savings) Fund</i>	\$10,617	<b>\$10,627</b>	0%
<i>Irvona Memorial Fund</i>	8,470	<b>8,708</b>	3%
<i>Irvona Property Fund</i>	2,040	<b>437</b>	-79%
<i>Parish Pass-thru Account</i>	—	<b>66</b>	—
<i>Parish Seminarian Fund</i>	—	<b>260</b>	—
UNRESTRICTED FUNDS			
<i>Irvona General Fund (Operating Cash)</i>	6,896	<b>18,375</b>	166%
<b>TOTAL LIQUID ASSETS</b>	<b>\$28,023</b>	<b>\$38,473</b>	<b>37%</b>
<b>LIABILITIES</b>			
Accounts Payable ( <i>Pension Withholding, Funds Owed to Parish Accounts, etc.</i> )	—	<b>\$326</b>	—
<b>TOTAL LIABILITIES</b>	<b>—</b>	<b>\$326</b>	<b>—</b>
<b>Madera Account Balances</b> (as of October 31 each year)			
	2021	2022	CHG (%)
<b>ACCOUNTS</b>			
Madera Checking Account x0318 (CNB Bank)	\$11,614	<b>\$24,986</b>	115%
Madera Checking Account x8800 (CNB Bank)	6,112	<b>5,008</b>	-18%
Madera Savings Account x4538 (CNB Bank)	442	<b>444</b>	0%
Madera Savings Account x4925 (CNB Bank)	18,161	<b>18,207</b>	0%
Madera Savings Account x5782 (CNB Bank)	3,226	<b>3,234</b>	0%
Madera Certificate of Deposit x6246 (CNB Bank)	1,155	<b>1,174</b>	2%
<b>MADERA ACCOUNTS TOTAL</b>	<b>\$40,710</b>	<b>\$53,053</b>	<b>30%</b>
<b>LIQUID ASSETS</b>			
RESTRICTED FUNDS			
<i>Madera Reserve (Savings) Fund</i>	\$22,984	<b>\$23,059</b>	0%
<i>Madera Cemetery Fund</i>	6,112	<b>5,008</b>	-18%
<i>Parish Pass-thru Account</i>	—	<b>66</b>	—
<i>Parish Seminarian Fund</i>	—	<b>76</b>	—
UNRESTRICTED FUNDS			
<i>Madera General Fund (Operating Cash)</i>	11,614	<b>24,844</b>	114%
<b>TOTAL LIQUID ASSETS</b>	<b>\$40,710</b>	<b>\$53,053</b>	<b>30%</b>
<b>LIABILITIES</b>			
Accounts Payable ( <i>Pension Withholding, Funds Owed to Parish Accounts, etc.</i> )	—	<b>\$142</b>	—
<b>Total Liabilities</b>	<b>—</b>	<b>\$142</b>	<b>—</b>

<b>Joint Account Balances</b> (as of October 31 each year)			
	2021	2022	CHG (%)
<b>ACCOUNTS</b>			
Parish Joint Checking Account x3026 (CNB Bank)	—	\$1	—
Parish Credit Card (CNB Bank)	—	—	—
Accounts Receivable ( <i>Parish Funds being held in Church Accounts</i> )	—	468	—
<b>Total Joint Bank Accounts</b>	—	<b>\$469</b>	—
<b>LIQUID ASSETS</b>			
RESTRICTED FUNDS			
<i>Parish Pass-thru Account</i>	—	\$132	—
<i>Parish Seminarian Fund</i>	—	336	—
UNRESTRICTED FUNDS			
<i>Parish General Fund (Operating Cash)</i>	—	1	—
<b>Total Joint Liquid Assets</b>	—	<b>\$469</b>	—
<b>LIABILITIES</b>			
Accounts Payable ( <i>OCA Pension Contributions, Charitable Disbursements, etc.</i> )	—	\$468	—
<b>Total Joint Liabilities</b>	—	<b>\$468</b>	—

**Resolutions** (to be voted on separately by the members of each church)

After reviewing the proposals that were submitted to each body, each Church Council voted to bring the following respective resolution to the floor of the Parish Annual Meeting:

IRVONA VERSION

“The members of St. Michael the Archangel Orthodox Church in Irvona, Pennsylvania, resolve to form a joint venture with Nativity of the Theotokos Orthodox Church in Madera, Pennsylvania, to manage the rental of the Parish House in Irvona for the 2023 calendar year. We also resolve to form a committee that will determine management responsibilities of the property, which has representation from both churches.”

MADERA VERSION

“The members of Nativity of the Theotokos Orthodox Church in Madera, Pennsylvania, resolve to form a joint venture with St. Michael the Archangel Church in Irvona, Pennsylvania, to manage the rental of the Parish House in Irvona for the 2023 calendar year. We also resolve to form a committee that will determine management responsibilities of the property, which has representation from both churches.”

*(If so moved and seconded, each resolution requires a majority vote of each church’s 2022 membership for it to pass, which will allow the Parish House to be leased and co-managed by both churches.)*

## 2023 Proposed Budgets

<b>St. Michael the Archangel Church</b>				
	12-MONTHS ENDING 10/31/21	12-MONTHS ENDING 10/31/22	% CHG.	PROPOSED BUDGET 2023
<b>INCOME</b>				
Stewardship Offerings	\$41,740	\$49,746	19.2%	<b>\$52,000</b>
Parish House Support <i>(from St. Mary's Operating Account)</i> <sup>1</sup>	4,328	3,931	-9.2%	—
Memorial Donations	8,470	250	-97.0%	—
In-Kind Donations <sup>2</sup>	—	694	—	—
Candle Income (Shrine)	—	366	—	425
Candle Income (General)	—	63	—	75
Miscellaneous Income <i>(Interest Earned, Gift Shop Income, etc.)</i>	208	940	351.9%	250
<b>TOTAL INCOME</b>	<b>\$54,746</b>	<b>\$55,990</b>	<b>2.3%</b>	<b>\$52,750</b>
<b>EXPENSES</b>				
<b>Personnel</b>				
<i>Rector/Acting Rector</i> <sup>3</sup>	13,476	14,649	8.7%	<b>20,004</b>
<i>Supply Clergy</i>	1,000	1,698	69.8%	<b>1,000</b>
<i>Gifts Given</i> <sup>4</sup>	2,465	800	-67.5%	<b>1,500</b>
<i>Choir Director</i>	—	—	—	<b>600</b>
<b>TOTAL PERSONNEL</b>	<b>\$16,941</b>	<b>\$17,147</b>	<b>1.2%</b>	<b>\$23,104</b>
<b>Outreach and Fellowship</b>				
<i>St. Michael's Hall Expenses</i>	217	877	281.1%	—
<i>Parish House Expenses</i>	2,349	3,634	54.7%	<b>3,325</b>
<i>(Transfer to) Parish Charitable Fund</i> <sup>5</sup>	—	—	—	<b>1,800</b>
<i>(Transfer to) Parish Outreach Fund</i> <sup>6</sup>	—	—	—	<b>1,200</b>
<b>TOTAL OUTREACH AND FELLOWSHIP</b>	<b>\$6,860</b>	<b>\$14,209</b>	<b>106.4%</b>	<b>\$6,325</b>
<i>(Transfer to) Irvona Reserve (Savings) Fund</i> <sup>7</sup>	—	—	—	<b>6,000</b>
Utilities	3,656	3,322	-9.1%	<b>3,800</b>
Insurance <sup>8</sup>	3,485	2,275	-34.7%	<b>3,300</b>
Archdiocesan/OCA Expenses <sup>9</sup>	1,939	4,401	127.0%	<b>2,883</b>
Property Maintenance	1,543	2,042	32.3%	<b>2,450</b>
Liturgical <sup>10</sup>	1,262	1,215	-3.7%	<b>1,250</b>
<i>(Transfer to) Parish All-American Council Fund</i> <sup>11</sup>	—	—	—	<b>750</b>
Furnishings	—	—	—	<b>500</b>
Office Administration	147	189	28.6%	<b>300</b>
Licenses/Legal Fees/Service Charges <sup>12</sup>	32	78	143.8%	<b>300</b>
Real Estate Taxes/Miscellaneous Expenses <sup>13</sup>	1,638	1,204	-26.5%	—
<b>TOTAL EXPENSES</b>	<b>\$37,503</b>	<b>\$46,082</b>	<b>22.7%</b>	<b>\$50,962</b>

### Footnotes

1. St. Michael's periodically invoices St. Mary's for half of the Parish House's expenses. Should the parsonage officially become a joint venture in 2023, expenses will be paid from the parish's joint accounts and expenditures will be recorded on the "Combined" Budget (see page 7).
2. "In-Kind" donations refer to the donation of non-monetary goods and services and are valued in monetary terms on financial statements. Recording these gifts helps each Church recognize the donor for his or her sacrificial contributions and prevent "false economies" from occurring. Thank you to those who submit their receipts to the Parish Office to be either reimbursed or recorded as an "In-Kind" donation.
3. In 2022, the expenditure for the Acting Rector's compensation was \$1,501 per church per month, which includes the mandated 10% contribution to his pension, a housing allowance (which is subject to the 10%), and other allowances (which are not subject to the 10%). A pastoral care committee approved a raise to \$1,667 per church per month in 2023 (that is, 8.7% cost-of-living and 2.4% merit increases.)
4. In 2023, in lieu of Pascha and Christmas gifts for the Choir Director, a \$50 per church per month stipend will be provided, in accordance with the OCA's best practices for church musicians. Gifts will still be given to youth who faithfully serve in both sanctuaries and naves. St. Michael's will also periodically provide gifts to those who clean St. Michael's Hall, since the Parish House bathroom will no longer be available.
5. Both Church Councils resolved to form a common charitable fund to help the needy in 2023, funded at a rate of \$150 per church per month.
6. The Councils opted to create a common fund for outreach events, subsidized at a rate of \$100 per church per month. The fund will also support the parish's catechetical and adult education programs, "Coffee Hour" fellowship, and advertising (calendars, website, ads, etc.). An outreach committee with representation from both churches will be formed to plan events and monitor the disbursement of funds.
7. Each month, \$500 will be transferred to each church's savings account to be used for repairs and Council-approved renovation projects.
8. This is the cost to insure St. Michael's Church and Hall. Insurance for the parsonage is separated and included in "Parish House Expenses."

# Nativity of the Theotokos Church

	12-MONTHS ENDING 10/31/21	12-MONTHS ENDING 10/31/22	% CHG.	PROPOSED 2023 BUDGET
<b>INCOME</b>				
Stewardship Offerings	\$32,862	\$25,334	-22.9%	\$26,000
Stewardship Pledges <sup>14</sup>	—	20,486	—	26,000
Cemetery Fund Donations	7,160	—	-100.0%	—
In-Kind Income <sup>2</sup>	—	662	—	—
Candle Income	—	661	—	750
Coffee Hour Income	—	182	—	—
Miscellaneous Income ( <i>Interest Earned, Rewards Income, etc.</i> )	2,233	781	-65.0%	250
<b>TOTAL INCOME</b>	<b>\$42,255</b>	<b>\$48,106</b>	<b>13.8%</b>	<b>\$53,000</b>
<b>EXPENSES</b>				
Personnel				
<i>Rector/Acting Rector</i> <sup>3</sup>	7,250	13,399	84.8%	20,004
<i>Supply Clergy</i>	1,875	2,012	7.3%	1,000
<i>Gifts Given</i> <sup>5</sup>	575	1,125	95.7%	600
<i>Choir Director</i> <sup>4</sup>	—	—	—	600
<b>TOTAL PERSONNEL</b>	<b>\$9,700</b>	<b>\$16,536</b>	<b>70.5%</b>	<b>\$22,204</b>
( <i>Transfer to</i> ) Madera Reserve (Savings) Fund <sup>7</sup>	—	—	—	6,000
Utilities	3,362	5,234	55.7%	4,600
Outreach and Fellowship	580	862	48.6%	25
<i>Parish House Support</i>	4,328	3,931	-9.2%	—
( <i>Transfer to</i> ) <i>Parish Charitable Fund</i> <sup>5</sup>	—	—	—	1,800
( <i>Transfer to</i> ) <i>Parish Outreach Fund</i> <sup>6</sup>	—	—	—	1,200
<b>TOTAL OUTREACH AND FELLOWSHIP</b>	<b>\$4,908</b>	<b>\$4,793</b>	<b>-2.3%</b>	<b>\$3,025</b>
Archdiocesan/OCA Expenses <sup>9</sup>	2,014	4,150	106.1%	2,732
Property Maintenance	2,812	1,487	-47.1%	2,125
Insurance	1,502	1,648	9.7%	2,000
Liturgical <sup>10</sup>	—	1,175	—	1,250
( <i>Transfer to</i> ) Parish All-American Council Fund <sup>11</sup>	—	—	—	750
Furnishings	—	209	—	500
Office Administration	—	189	—	300
Licenses/Legal Fees/Service Charges <sup>12</sup>	—	—	—	300
Real Estate Taxes/Miscellaneous Expenses <sup>13</sup>	175	261	49.1%	125
<b>TOTAL EXPENSES</b>	<b>\$24,473</b>	<b>\$35,682</b>	<b>45.8%</b>	<b>\$45,911</b>

## Footnotes (continued)

9. Each Church is assessed by the Archdiocese of Pittsburgh separately using a progressive model in which larger parishes pay a higher percentage of their gross income than smaller ones. Each Church's "tithes" at 8% of their gross income (the lowest rate) with deductions available for donor restricted contributions, candle and flower expenses, charitable expenses, cemetery upkeep, and interest/investment income. In 2021, Irvona's after-deduction eligible income was \$35,284.54, which equates to a monthly assessment of \$235.30 beginning January 1, 2023 (\$223.53 because we qualified for a 5% early submission discount; down from \$239.81 in 2022). Madera's 2021 eligible income was \$33,306.55 for a 2023 monthly assessment of \$222.04 (\$210.94 after the discount; down from \$219.37 in 2022). This line-item also includes registration and travel costs to the annual Archdiocesan Assembly which takes place on the first Saturday of each November.
10. Each Church pays for its own items that are specific to each building (equipment, supplies, e.g.), but splits evenly the cost for tapers and flowers.
11. Since the OCA All-American Council takes place triennially, both Churches have opted to set aside \$750 per year in savings. Each Church's 2025 delegation will travel together and use this fund for expenses such as airfare (if in a place like Seattle), lodging, meals, and registration.
12. In 2023, each Church is budgeting \$300 in legal consultation fees for new governance documents (bylaws, articles of incorporation, etc.) that will guide the work that both Churches do together, such as the proposed joint management of the Parish House. It is envisioned that a parent organization will ultimately be formed with its own council that includes representation from each "parish" entity (church, cemetery, etc.)
13. Currently Irvona pays real estate taxes for St. Michael's Church and Hall but will file for—and is expected to receive—an exemption for 2023. Because it is being rented in 2023, the Parish House will remain subject to taxation (see "Combined" Budget on page 7). Madera pays real estate taxes for two parcels of vacant land it owns, one adjacent to the St. Mary's, and one directly across Alexander Road.
14. Each Church will collect its own donations in 2023 with the same weekly offering goal of \$2,000 (i.e., 26 Sundays per building for a total of \$52,000 each). Continuing with this model for the foreseeable future will allow each Church to experiment with its own giving system. Irvona will continue with a free-will offering, and Madera will again seek pledges from its members to continue with a hybrid offering/pledge method.

# Combined Budget

	12-MONTHS ENDING 10/31/21	12-MONTHS ENDING 10/31/22	% CHG.	PROPOSED 2023 BUDGET
<b>INCOME</b>				
Parish House Rental Income <sup>15</sup>	—	—	—	\$10,800
Charitable Fund Seed Money <i>(from both Churches)</i>	—	—	—	3,600
Outreach Fund Seed Money <i>(from both Churches)</i>	—	—	—	2,400
Charitable Appeals <sup>16</sup>				
<i>OCCM Lenten Coinbox</i>	—	676	—	—
<i>Seminarian Fund</i>	—	336	—	—
<i>Food Bank Monetary Donations</i>	—	120	—	—
<i>College Student Sunday (Orthodox Christian Fellowship)</i>	—	113	—	—
TOTAL APPEALS	—	\$1,245	—	—
Online Giving Fee Donations <sup>17</sup>	—	369	—	500
<b>TOTAL INCOME</b>	—	\$1,614	—	\$17,300
<b>EXPENSES</b>				
Parish House				
<i>Utilities</i>	—	—	—	\$7,500
<i>Real Estate Taxes</i>	—	—	—	\$2,100
<i>Insurance</i>	—	—	—	\$1,200
TOTAL PARISH HOUSE	—	—	—	\$10,800
Charitable Disbursements <sup>18</sup>	—	909	—	\$3,600
Parish Outreach & Fellowship Events	—	—	—	\$2,400
Online Giving Fees	—	368	—	500
<b>TOTAL EXPENSES</b>	—	\$1,277	—	\$17,300

## Footnotes (continued)

15. Should the Parish House joint management resolutions pass, St. Mary's and St. Michael's will collect \$900 per month in rent from Fr. David beginning January 1, 2023. The \$900 figure was derived as the "break-even" cost for operating the Parish House as a residence. Should 2023 costs come in more (or less) than budgeted, the additional expense (income) will be split evenly among both churches. Voting members at the 2023 Annual Meeting will determine if and how this arrangement will continue, including the 2024 monthly rent.
16. Charitable drives and appeals occur during Lent, Advent, and as needed, at the discretion of the Church Councils when they meet jointly.
17. When donors make their offerings and/or pledges online through ChurchTrac at [orthodoxclearfield.org](http://orthodoxclearfield.org), they can opt to reimburse the parish for the Stripe service fees, which amounts to approximately 3% of each transaction. In some cases, the amount donated for the fees and the fees themselves differ by a few cents, which is why the parish's joint checking account has a balance of \$1.26 as of November 1, 2022 (see page 4).
18. Charitable donations from appeals are donor-restricted and are typically placed in a "pass-through" account (the Seminarian Appeal being an exception, for it has its own donor-restricted fund) to be disbursed at the conclusion of the appeal or drive.